

Organization	First Name	Last Name	Organization
Member, Ontario Council on University Research; Vice-Rector, Research, University of Ottawa	Roger	Bird	Member, Council of Ontario Universities; Professor, School of Journalism and Communications, Carleton University
Member, ORDCF Board; Associate Professor Emeritus, Nipissing University	Maurice	Bitran	Ministry of Energy, Science and Technology, Ontario
Member, Ontario Council on University Research; Vice-President, Research & External, Carleton University	Ed	Brezina	Council of Ontario Universities
Assistant Deputy Minister, Energy Science and Technology, Ontario	William	Bridger	Member, Ontario Council on University Research; Vice-President (Research), University of Western Ontario
Member, Council of Ontario Universities; Professor of History, Brock University	Mireille	Brochu	Consultant
Executive Director, Canadian Biotechnology Secretariat, Government of Canada	Claude	Bruneau	Executive VP, SanPalo Investments Corporation
Member, Council of Ontario Universities; Professor of Psychology, Trent University	Tom	Brzustowski	President, Natural Sciences and Engineering Research Council
Ministry of Energy, Science and Technology, Ontario	Michel	Bureau	President, Fonds de la recherche en santé du Québec
Michigan Economic Development Corporation	Dan	Burns	Deputy Minister, Economic Development & Trade, Ontario; Member, ORDCF Board
Assistant Deputy Minister, Industry Canada	Paul	Cadario	The World Bank
Member, Ontario Council on University Research; Director—Research Services, University of Windsor	David	Cameron	Professor of Political Science, University of Toronto
Former Executive-Director, Ontario Council on University Research	John	Cassaday	President and CEO, Shaw Media, Executive VP, Shaw Communications
Member, Council of Ontario Universities; Professor of English, University of Western Ontario	Frank	Cella	Chairman and CEO, Nestlé Canada
	Norman	Chagnon	Thomas Edison Programs, Ohio
	Ted	Chamberlin	Member, Council of Ontario Universities; Professor of English, University of Toronto

Senior Vice-President, Canada Foundation for Innovation
Deputy Minister, Training, Colleges and Universities, Ontario; Member, ORDCF Board
President, Council of Ontario Universities
Deputy Minister of Finance, Canada
Vice-Chair, Advisory Council on Science and Technology, Government of Canada
Natural Sciences and Engineering Research Council
Member, Premier's Research Excellence Awards Board; President Emeritus, University of Western Ontario and University of Toronto
Member, Council of Ontario Universities; Professor of History, Wilfrid Laurier University
Member, Council of Ontario Universities; Principal, Royal Military College
Economics Editor, <i>The Toronto Star</i>
The World Bank
Minister of Training, Colleges and Universities, Ontario
President, Canadian Association of Physicists
Member, Council of Ontario Universities; President, University of Western Ontario
Deputy Minister of Health, Canada
President Emeritus, University of Waterloo
Member, Council of Ontario Universities; Professor of Political Science, York University

John	Evans	Chairman of the Board, Canada Foundation for Innovation, Chair, multiple private-sec- tor boards, President Emeritus, University of Toronto
Chummer	Farina	Executive Director, Advisory Council on Science and Technology, Government of Canada
Brock	Fenton	Member, Ontario Council on University Research, Associate Vice-President (Research), York University
Debra	Flynn	President, Ontario Confederation of University Faculty Associations
Suzanne	Fortier	Member, Ontario Council on University Research, Vice-Principal (Research), Queen's University
Maria	Friere	Economic Development Institute, World Bank
Henry	Friesen	President, Medical Research Council of Canada
Chad	Gaffield	Professor of History, University of Ottawa
Denis	Gauthier	Assistant Deputy Minister, Health Canada
Peter	George	Member, Council of Ontario Universities; President, McMaster University
Gerhard	Gerber	Member, Ontario Council on University Research; Vice-President (Research & International Affairs), McMaster University
Meric	Gertler	Professor of Geography, University of Toronto
Frederick	Gilbert	Member, Council of Ontario Universities; President, Lakehead University
Allan	Gotlieb	Corporate Director, former Canadian Ambassador to the United States

Chair, Ontario Innovation Trust Board; Member, ORDCF Board; Partner, PricewaterhouseCoopers
Member, Council of Ontario Universities; Rector, University of Ottawa
Member, Ontario Council on University Research; Vice-President, University Research, University of Waterloo
Member, Council of Ontario Universities; Professor of Social Sciences, McMaster University
Member, Ontario Council on University Research; Dean, Research & Graduate Studies, Trent University
Member, Council of Ontario Universities; President, Ontario College of Art and Design (OCAD)
Assistant Deputy Minister, Ministry of Agriculture, Food and Rural Affairs, Ontario
Assistant Deputy Minister, Ministry of Natural Resources, Ontario
Member, Ontario Council on University Research, Dean, Graduate Studies & Research, Lakehead University
Goldsmiths' Professor of Materials Science, University of Cambridge, England
Ministry of Agriculture, Food and Rural Affairs, Ontario
Governor of North Carolina
Associate VP—Research, Queen's University

Frank	Ingratta	Deputy Minister, Agriculture, Food and Rural Affairs, Ontario; Member, ORDCF Board
David	Johnston	Member, Council of Ontario Universities; President, University of Waterloo
Glen	Jones	Professor, Theory and Policy Studies in Education, OISE—University of Toronto
Kenneth	Knox	Deputy Minister, Energy, Science and Technology, Ontario; Member, Ontario Innovation Trust Board; Member, ORDCF Board
Claude	Lajeunesse	Member, Council of Ontario Universities; President, Ryerson Polytechnic University
Dan	Lang	Professor OISE—University of Toronto
Bruno	Laporte	World Bank
Marcel	Lauzière	Social Sciences and Humanities Research Council
Peter	Leach	President, Communications and Information Technology, Ontario
William	Leggett	Member, Council of Ontario Universities; Principal, Queen's University
Donald	Lenz	Vice-Chair, ORDCF; Senior Partner and Vice-President, RBC-Dominion Securities
Sheldon	Levy	President, Sheridan College
David	Leyton-Brown	Executive-Director, Ontario Council on University Research
Anne	Lindsay	Nutrition Editor, <i>Canadian Living Magazine</i>
David	Lindsay	President, Ontario Jobs and Investment Board; Member, ORDCF Board
Nigel	Lloyd	Natural Sciences and Engineering Research Council
Jeffery	Lozon	Deputy Minister of Health and Long Term Care, Ontario

President & CEO, Glaxo Wellcome Canada
Ministry of Energy, Science and Technology, Ontario
Deputy Minister, Industry Canada
Assistant Deputy Minister, Environment, Ontario
Vice-President, Alberta Heritage Foundation for Medical Research
Member, Council of Ontario Universities; Chair, Department of Political Science, University of Guelph
Executive Director, Ontario Confederation of University Faculty Associations
Member, Council of Ontario Universities; President, York University
Member, Council of Ontario Universities; President, Nipissing University
Dean, Rotman School of Management, University of Toronto; Director and former Chair, Monitor Company
Management Board Secretariat, Ontario
Member, Council of Ontario Universities; Executive Dean, College of Arts and Human Sciences, University of Windsor
Member, ORDCF Board; Director, Research, Contracts and Intellectual Property, McMaster University
Member, ORDCF Board; Chair, Cooperative Relations Committee, Canadian Research Management Association

Jamie	McKay	Ministry of Training, Colleges and Universities, Ontario
Barry D.	McPherson	Member, Ontario Council on University Research, Dean, Graduate Studies & Research, Wilfrid Laurier University
Michael	Mendelson	The Caledon Institute of Social Policy
Rena	Mendelson	Member, Ontario Council on University Research; Associate Vice-President, Academic, Ryerson Polytechnic University
Jack	Miller	Member, Ontario Council on University Research; Associate V-P Research, and Dean of Graduate Studies, Brock University
Michael	Miller	Member, Council of Ontario Universities; Chair, Architectural Science and Landscape Architecture, Ryerson Polytechnic University
Larry	Milligan	Member, Ontario Council on University Research; Vice-President (Research) University of Guelph
Jack	Mintz	President, C.D. Howe Institute
Marshall	Moffat	Industry Canada
Byron	Moldofsky	Professor of Geography, University of Toronto
Greg	Moran	Provost, University of Western Ontario
Tom	Moss	Director, Government-University-Industry Round Table, National Academy of Science
Bruce	Muirhead	Member, Council of Ontario Universities, Department of History, Lakehead University
Connie	Nelson	Member, Ontario Council on University Research, Former Dean, Graduate Studies & Research, Lakehead University

Executive VP, Corporate Strategy, BCE Inc
Member, Council of Ontario Universities; Professor of Mechanical Engineering, Queen's University
Member, Premier's Research Excellence Awards Board, VP—Corporate Affairs, Philip Services Corporation
Member, Council of Ontario Universities; President, Trent University
Canadian Medical Discoveries Fund
Office of the Governor of North Carolina
Member, Council of Ontario Universities; President, University of Windsor
National Science Foundation
Chair, Department of Metallurgy and Materials Science, University of Toronto
Assistant Dean, Research, MIT
Former member, Council of Ontario Universities; President Emeritus, Royal Military College
Past-President, National Academy of Science
Member, Council of Ontario Universities; President, University of Toronto
Member, Premier's Research Excellence Awards Board; Dean, Natural Sciences, Technology and Trades, College Boreal
Deputy Minister, Finance, Ontario; Member, Ontario Innovation Trust Board; Member, ORDCF Board
Member, Premier's Research Excellence Awards Board, Chief Technology Officer, Bell Emergis

Dave	Rees	Member, Ontario Council on University Research; Coordinator of Research, Nipissing University
Angus	Reid	Founder, Chairman and CEO, Angus Reid Group Inc
Marc	Renaud	President, Social Sciences and Humanities Research Council
Chris	Riddle	Ministry of Energy, Science and Technology, Ontario
Nicolas	Rogers	Member, Ontario Council on University Research; (Acting) Associate Vice- President, Research, York University
Robert	Rosehart	Member, Council of Ontario Universities; President, Wilfrid Laurier University
Henri	Rothschild	President, Canada-Israel Industrial Research and Development Foundation
Mordechai	Rozanski	Member, Council of Ontario Universities; President, University of Guelph
Matti	Saari	Member, Council of Ontario Universities; Professor of Psychology, Nipissing University
Oiva	Saarinen	Member, Council of Ontario Universities; Professor of Geography, Laurentian University
Gerald	Schaus	Member, Council of Ontario Universities; Chair, Department of Classics and Classical Archeology, Wilfrid Laurier University
Gary	Shope	Vice-President, Research Triangle Park, North Carolina
David	Siegel	Former Member, Ontario Council on University Research; Former Associate Vice-President (Academic) Brock University

Member, Premier's Research Excellence Awards Board, Founding Director, Samuel Lunenfeld Research Institute, Mt. Sinai Hospital
Member, ORDCF Board; Vice-President, Global External Research, Nortel
Professor, Theory and Policy Studies in Education, OISE-University of Toronto
Author of Smith Reports (see Appendix C); Member, Ontario Innovation Trust Board; President Emeritus, Queen's University
Member, Ontario Council on University Research; Director, Graduate Studies & Research, Laurentian University
Vice-President, Policy and Analysis, Council of Ontario Universities
Member, Ontario Innovation Trust Board; President, Alberta Foundation for Medical Research
Member, Ontario Innovation Trust Board; Corporate Director: former Ontario Minister of Education and Colleges and Universities
Member, Ontario Innovation Trust Board; Chair, ORDCF Board; Chair, Canadian Medical Discoveries Fund
Member, Premier's Research Excellence Awards Board; President and CEO, Allelix Biopharmaceuticals Inc.
President and Chief Executive Officer, Canada Foundation for Innovation; President–Emeritus, UBC.

Jozef	Straus	Member, Premier's Research Excellence Awards Board; CEO, JDS FITEL Inc.
Gordon	Surgeoner	Member, ORDCF Board, past-Chair, Ontario Agri-Food Technologies
Deb	Tharp	State Science and Technology Institute, Westerville, Ohio
Barbara	Thomas	Member, Council of Ontario Universities; Acting Director, School of Nursing, University of Windsor
Vinod	Thomas	Director, World Bank Institute
Jay	Tieber	Ohio Department of Development
David	Trick	Assistant Deputy Minister, Ministry of Training, Colleges and Universities, Ontario
Richard	Van Loon	Member, Council of Ontario Universities; President, Carleton University
Tony	Vander Voet	Former Executive Director, Ontario Council on University Research
Terry	Varcoe	Member, Council of Ontario Universities; Acting President, Brock University
Janet	Walden	Natural Sciences and Engineering Research Council
Martin F.	Walmsley	Consultant
Jean	Watters	Member, Council of Ontario Universities; President, Laurentian University
Ron	Weir	Member, Ontario Council on University Research; Dean, Graduate Studies & Research, Royal Military College
Robert	White	Past-President, National Academy of Engineering
John	Whitfield	Member, Council of Ontario Universities; Interim President, Lakehead University

Member, Council of Ontario Universities;  
Professor of Foundation Studies,  
Ontario College of Art and Design

Minister of Energy,  
Science and Technology, Ontario

Chair, Premier's Research Excellence  
Awards Program Board; former  
Minister of Science, Canada

Minister of Health and Long-Term Care,  
Ontario

Member, Ontario Council on University  
Research; Director, Research Services,  
Nipissing University

Professor of Political Science,  
University of Toronto

President, The World Bank

Member, Council of Ontario Universities,  
Associate Dean, Arts Special Programs,  
Faculty of Arts, University of Waterloo

Member, ORDCF Board;  
President Emeritus, University of Waterloo

National Humanities Centre,  
Research Triangle Park, North Carolina

the dedicated staff of the  
facilitating my extensive consultations

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